

**Application Guidelines for Office of the Provost Funding for  
Target-of-Opportunity Faculty Recruitments from Underrepresented Groups  
Columbia University  
Spring 2021**

**Introduction**

The **Office of the Provost** is pleased to provide this announcement of funding support for faculty recruitments from groups underrepresented in the professoriate. This program is designed to support Schools' diversity plans, and to assist the University in meeting placement goals established in its affirmative action programs, by advancing the recruitment of outstanding scholars from historically underrepresented groups in disciplines where their availability exceeds their representation on our faculty.

Our goal is that the composition of our tenured and tenure-track faculty more closely reflects the national pool of qualified candidates. Please note that the program is not intended to increase the size of the faculty above the current plans of your School. Rather, the goal is to accelerate the recruitment of faculty from underrepresented groups.

**Target-of-Opportunity Recruitments**

While Departments/Schools will normally use the procedures described in their Standard Search and Evaluation Procedures to recruit faculty members, a hiring unit may seek a waiver from these procedures for some types of recruitments. If the candidate in question is an outstanding scholar from a historically underrepresented group, whose successful recruitment would bring the composition of the unit's faculty into closer alignment with the composition of the national pool of qualified candidates, then the unit may apply for a waiver, and also seek funds from the Office of the Provost.

**Eligibility**

The Office of the Provost will consider providing support for such candidates who are identified as top candidates for full-time, tenured and tenure-track faculty positions. Candidates must belong to a group that is eligible for funding support (see Appendix 3).

Under the new hiring rules announced by Interim Provost Ira Katznelson on March 26, 2020, Schools may need to file an exception request, addressed to Interim Provost Ira Katznelson and endorsed by Vice Provost Dennis A. Mitchell in order to move forward with the hiring process for these recruitments.

**Application Process**

The application deadline is **Tuesday, February 23, 2021**. For this round of applications, we anticipate having funds for approximately ten (10) target-of-opportunity recruitments on the Morningside campus. The next application deadline will be in the fall 2021 semester.

Given the limited amount of Office of the Provost funding, Schools are strongly encouraged to develop a process for determining which funding requests will be prioritized and put forward. Departments requesting support should coordinate closely with their Deans. Funding requests must be submitted with the support and sign-off by the School's Dean. Please note that applications for funding support must be submitted and reviewed before an offer has been made to the candidate.

### **Scope of Commitments**

The Office of the Provost's financial commitment is limited to three years. After that, 100% of the costs will be borne by the School and Departments, with the funds coming from faculty retirements or departures, or the planned growth of faculty. Funds will be dispensed in annual payments over three years. No lump sum payments will be made.

- Lab-based faculty: The lesser of up to \$250K/year/3 years or 50% of offer/year/3 years for a successful application.
- Non lab-based faculty: The lesser of up to \$125K/year/3 years or 50% of offer/year/3 years for a successful application.

All Morningside Schools/Departments authorized for Target of Opportunity funding will be eligible to apply for supplemental matching funds to support the candidate's housing, childcare and/or schooling needs. Additional information will be provided in the Target of Opportunity award letter.

Schools and Departments are responsible for covering the remainder of costs not provided by the Office of the Provost.

Note: Office of the Provost funds cannot be used for capital expenditures.

### **Funding Application Requirements**

The Office of the Provost will only consider providing support for candidates being recruited as full-time tenured or tenure-track faculty members<sup>1</sup>. Funding application packages must include:

- Department/School details and all necessary signatures
- Proposal, up to 5 pages, from the Dean (and Department Chair, if applicable) that includes the following. Please denote each section with a separate header.
  - Qualifications, accomplishments, future promise of the candidate, and whether the candidate would be recruited to a tenured or tenure-track position
  - Candidate's potential to contribute to the diversity goals of the Department/School
  - The potential of the recruitment to cause the composition of the Department/School to more closely reflect the national pool of qualified candidates
  - Process by which the candidate was selected
  - Mentoring and support efforts the hiring unit will undertake to support the professional career development of the candidate. In the case of senior candidates, provide a

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<sup>1</sup> Current postdocs at Columbia are eligible under this RFP.

statement of the steps that will be taken to facilitate a successful transition into the hiring unit

- Separate statement of overall progress that the School has made in achieving its diversity goals and how this application will advance the School's plan
- Budget projection and narrative. We recognize that the proposed budget is based on your estimate of what it will cost to recruit the candidate. The actual budget, and Office of the Provost award, will be based on the accepted offer letter.
- Candidate's curriculum vitae

### Submission Details

The entire application must be submitted via the [online submission form](#). If you need to share the application-in-progress with others in your academic unit, please follow these steps:

1. Open the application
2. Click "Save" at the bottom of the page
3. Select "Get shareable link"
4. Paste and email the link to yourself and the corresponding colleague(s)

### Review Process and Selection Criteria

A committee appointed by the Provost will review the applications and will make recommendations to the Provost.

The School's progress in achieving its three-year diversity objectives is an important element in evaluating applications. Attention will be given to supporting Schools/Departments where the need to enhance diversity is most acute. ***Priority consideration will be given to Schools/Departments that utilize a cluster hiring mechanism to notably contribute to the diversity goals of the School.*** Requests will be judged according to the following criteria:

- The scholarly excellence of the candidate
- The candidate's potential to contribute to the diversity goals of the Department/School
- The potential of the recruitment to cause the composition of the Department/School to more closely reflect the national pool of qualified candidates
- The mentoring and support efforts the hiring unit will undertake to support the professional career development of the candidate. In the case of senior candidates, the steps that will be taken to facilitate a successful transition into the hiring unit
- The School's progress in achieving its diversity goals

### Submission and Timeline

Please submit complete applications via the [online submission form](#).

Submission deadline: **February 23, 2021** (notification will occur by the end of March)

The Office of the Provost will work closely with Schools/Departments to support successful recruitments. The Office of the Provost and the School/Department approved for funding support will

identify a mutually agreeable time by which a letter of acceptance will be received from the candidate. If an acceptance letter is not received by that time, the Office of the Provost commitment will be re-evaluated.

### **Contacts**

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If you have any questions during the submission period, please contact our office at [diversity-facultyrecruitment@columbia.edu](mailto:diversity-facultyrecruitment@columbia.edu).